

Fargo-Moorhead Metropolitan Council of Governments One 2nd Street N Suite 232 Fargo, North Dakota 58102-4807 Phone: 701.532.5100 Website: www.fmmetrocog.org Email: metrocog@fmmetrocog.org



1st Meeting of the Transit Coordination Committee

November 19, 2024 | 8:30 – 9:30 am Location: Metro COG Conference Room/Microsoft Teams

Click here to join the meeting

Meeting ID: 272 856 165 448 Passcode: ECop2w

8:30 am	1.	Call to Order and Introductions
		a. Introduction to the New Transit Coordination Committee – Lori Van Beek & Julie Bommelman
		b. Elect Board Chair – Lori Van Beek & Julie Bommelman
8:45 am	2.	Action Items
		 Assignment of Moorhead Expense and Revenue Contracts to Fargo – Lori Van Beek
		 Request for MATBUS Appointment to Metro COG Policy Board – Julie Bommelman & Ben Griffith
9:00 am	3.	Informational Items
		 Review Interim Joint Powers Agreement – Lori Van Beek (Attachment 1)
		 b. Transit Cost Allocation Plan Introduction/Updates – Cole Swingen (Attachment 2)
		 c. 2025 Organization Staffing Update – Julie Bommelman (Attachment 3)
		d. 2026 Driver Discussion/Staffing – Julie Bommelman
		e. Transit Development Plan Introduction – Cole Swingen
9:25 am	4.	Other Business

Metro COG is committed to ensuring all individuals, regardless of race, color, sex, age, national origin, disability/handicap, sexual orientation, and/or income status have access to Metro COG's programs and services. Meeting facilities will be accessible to mobility impaired individuals. Metro COG will make a good faith effort to accommodate requests for translation services for meeting proceedings and related materials. Please contact Angela Brumbaugh at 701-532-5100 at least 48 hours in advance of the meeting if any special accommodations are required for any member of the public to be able to participate in the meeting.

A PLANNING ORGANIZATION SERVING

FARGO, WEST FARGO, HORACE, CASS COUNTY, NORTH DAKOTA AND MOORHEAD, DILWORTH, CLAY COUNTY, MINNESOTA

Attachment 1

INTERIM JOINT POWERS AGREEMENT

This Interim Joint Powers Agreement (the "Interim Agreement"), made by and between the city of Fargo, a North Dakota municipal corporation, and the city of Moorhead, a Minnesota municipal corporation, is for the purpose of establishing a reconstituted Metro Area Transit Board to develop and oversee implementation of an organizational structure and operational practices to recognize and comply with the recent Large Urban designation (Large UZA) for the regional public transit system by the Federal Transit Authority.

RECITALS

- 1. The parties hereto agree and understand that this Interim Agreement will be replaced when a new Joint Powers Agreement between Fargo and Moorhead, which includes purchase of service and system cost and review allocation methodology between the participating entities, is approved and adopted.
- 2. Fargo and Moorhead have adopted and approved the commissioned Transit Reorganization Study and are committed to its implementation, including addressing staffing alignments as recommended.
- 3. Pursuant to Chapter 54-40.3, N.D.C.C., and Minnesota Statutes § 471.59 (joint exercise of powers), the above-named governmental units have the legal authority to enter into an agreement, through action of their respective governing bodies, to jointly or cooperatively exercise any power common to the contracting powers or any similar powers, including those which are the same except for territorial limits within which they may be exercised.
- 4. The parties desire to enter into this Interim Agreement whereby a reconstituted transit board will coordinate transit system services for the Fargo- Moorhead area as described herein.
- The parties believe that this Interim Agreement governing the duties and expectations of the parties is in the best interests of their respective governmental units.

AGREEMENT

NOW, THEREFORE, in consideration of the mutual promises and agreements contained herein, the parties do hereby agree as follows:

1. Reconstituted Metro Area Transit (MAT) Board Membership

The parties hereby agree that the MAT Board previously established by an agreement dated December, 2007 and confirmed by Agreement dated December 6, 2011, shall be reconstituted to consist of the following member entities:

The MAT Board (the "Board") shall consist of members appointed by the following governing bodies or institutional entities who are recognized as having a financial stake in the operation of MAT:

- A. Two (2) Fargo City Commission Members;
- B. Fargo Transit Director;
- C. Fargo Finance Director;
- D. Two (2) Moorhead City Council Members;
- E. Moorhead Finance Director;
- F. Moorhead Administrative Designee;
- G. West Fargo Administrative Designee;
- H. Dilworth Administrative Designee;
- 1. Fargo-Moorhead Metropolitan Council of Governments Director; and
- J. NDSU Designee.

Chair, one (1) appointed from within the membership and such person shall serve two-year term.

A quorum will be reached by seven (7) members of the Board being present at a scheduled meeting. Board items requiring action need a simple majority to pass.

2. Term of Agreement

This Interim Agreement and the provisions stated herein shall continue until such time as it is replaced with a new Joint Powers Agreement between Fargo and Moorhead and a Cost Allocation Plan with cost and revenue sharing for purchase of service between member entities are finalized.

3. Primary Functions of the Board

The Board primary objectives which support its overall goal to provide a coordinated public transit system within the FM Metropolitan Area are as follows:

- a. Development of new Joint Powers Agreement (JPA) between Fargo and Moorhead;
- b. Oversee transition to 2025 organizational structure / staffing plan;
- c. Ensure implementation of budget principles for 2025/2026;
- d. Continue ongoing coordination with the City of Dilworth, City of West Fargo, NDSU, Moorhead Area Colleges and other partners through the organizational transition;
- e. Coordination with MnDOT, NDDOT and Metro COG on state and Federal programming decisions and approval of the Cost Allocation Plan, (Exhibit A); and
- f. Guidance and input on the pending Transit Development Plan (TDP) update.
- 4. Other Duties of the Board

The Board will oversee the following items:

- a. Budgets: The Board shall review and recommend transit budgets for participating jurisdictions and parties.
- b. Fares: The Board shall consider public comments regarding any changes to fares and pricing annually and make recommendations to participating jurisdictions.

- c. U-Pass: The Board shall review and recommend annual U-Pass contracts with participating institutions of higher learning for access fees for unlimited rides for students on the MATBUS System.
- d. NDSU: The Board shall review and recommend the transit service agreement with NDSU prior to approval by the Fargo City Commission.
- e. West Fargo: The Board shall review and recommend the West Fargo service agreement prior to approval by the Fargo and West Fargo City Commission.
- f. Drivers Services Contract: The Board shall review and recommend the drivers services contract prior to jurisdictional actions.
- g. General contracts and agreements: The Board shall review and recommend various agreements as determined necessary.
- Marketing/Outreach: The Board shall review the annual marketing and outreach plan/budget prior to implementation.
- i. Capital Planning and Facility Development: The Board shall annually review and comment on capital and facility plans.
- j. System Operations and Service Planning: The Board shall review and comment on system operations and facility plans as they are developed.
- k. Mobility Management: The Board shall review and comment annually on Mobility Management efforts.
- Emergency Preparedness: The Board shall review and comment on Emergency Preparedness Plans for the metro area to include equitable usage of the MATBUS fleet in participating jurisdictions.
- m. Vehicle Leasing: The Board shall oversee the transition to leasing Moorhead's fixed route fleet to Fargo, for full integration into the MATBUS system, ensuring insurance coverage is compliant with State of Minnesota requirements.

5. Staffing and Support Resources

a. Staffing Transition. As part of the adopted reorganization study, there has been determined a need for staffing changes and resource reallocation. Fargo agrees that Fargo shall employ such staff as necessary to transition the services provided by existing Moorhead employees, and that all existing staff assigned to the MAT system by each party shall support the Board as necessary to assist it in carrying out the purposes and powers of this Interim Agreement. Fargo agrees to present employment offers to current Moorhead employed transit staff for the positions of Marketing Manager and Office Associate III. Fargo agrees these duties are essential to the operations of the Transit Department and if Moorhead staff decline employment offers, the duties of these positions will be fulfilled through normal hiring practices. The Reorganization Study provides for the employment of a dedicated Senior Accountant to Transit and recognizes the 2024 retirement of the current Moorhead Transit Manager. Moorhead agrees to compensate Fargo for the entirety of the expense of securing and employing a Senior Accountant for the duration of 2024, pending approval of the State of Minnesota, with the understanding that the Moorhead Transit Manager will use this orientation period to train the Senior Accountant on State of Minnesota and Federal grant applications and reports

and Moorhead financial budgets and reports for the purposes of transitioning grant management from the Moorhead Transit Director to the Senior Accountant. In 2025, the cost for the Senior Accountant shall be allocated in accordance with the agreed upon cost share agreement.

- b. Technical and Support Staff. The City of Fargo transit staff will provide technical reports and guidance to the Board. Metro COG through its Uniform Planning Work Program (UPWP) will coordinate the proceedings of the Board. Fargo Staff agrees to provide information to Metro COG in a timely fashion to support the function of the Board.
- 6. Funding.

The Federal Transit Authority shall provide funding to the city of Fargo as the Designated Recipient. As the Designated Recipient, Fargo shall provide funding to participating entities. This requires a coordinated decision-making process to verify funds are shared in an equitable manner. The participating entities will continue to use an existing locally developed coordination process based on decades of cooperative Federal aid programming for public transit.

7. Existing Joint Powers Agreement

The existing JPA terms shall remain in effect to the extent that this Interim Agreement does not supersede or replace the terms.

DATE:

ATTEST:

Steven Sprague, City Auditor

DATE: 9

CITY OF FARGO a North Dakota municipal corporation

By J. Mahoney, M.D., Mayor Timothy

CITY OF MOORHEAD a Minnesota municipal corporation By

Michelle (Shelly) Carlson, Mayor

By Dan Mahli, City Manager

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Attachment 2

2025 COST ALLOCATION PLAN

With Federal Fiscal Year (FFY) 2024, the Fargo-Moorhead Metropolitan Area became a Large Urban Area (UZA) with over 200,000 population. In preparation for this change, the Cities of Fargo and Moorhead conducted a Transit Reorganization Study in June 2023, which was completed and presented in June 2024 to the Fargo City Commission and Moorhead City Council.

The Study outlines a new board governance structure, proposed staff organizational charts for 2025 and 2026, and a cost and revenue sharing model. Under the new model, the City of Fargo, as designated recipient of Federal Transit Funding starting with FFY2024, will operate public transit services and facilities for participating jurisdictions in the UZA. For CY2025, both the City of Fargo and the City of Moorhead will remain Federal Transit grantees until such time as Moorhead's older grant funds are expended and a decision is made moving into future years.

Benefitting parties will purchase transit service from Fargo and Fargo will allocate transit costs and revenues based on this Cost Allocation Plan. The Study implementation next steps, including the new Cost Allocation Plan, will be incorporated into an updated Master Joint Powers Agreement between the City of Moorhead and City of Fargo, which is scheduled to be completed and adopted by December 31, 2024.

The 2025 Cost Allocation Plan is detailed below. A corresponding Excel Spreadsheet is available which applies the cost sharing data, the General Ledger accounts and applicable percentages.

BENEFITTING PARTIES / PARTICIPATING JURISDICTIONS:

This 2025 Cost Allocation Plan was developed to split transit costs and revenue between benefiting parties within the MATBUS service area. Benefitting parties are currently defined as:

- City of Fargo
- City of Moorhead (including the City of Dilworth)
- City of West Fargo
- North Dakota State University (NDSU)

COST CENTERS:

Costs were divided into 10 "Cost Centers" to apply the appropriate allocation methodology and to assist with federal reports. These Cost Centers and related financial accounts are established in the Fargo 2025 Budget and General Ledger.

The Cost Centers are currently defined as:

Administration

- Fixed Route Operations
- Paratransit Operations
- Microtransit Operations
- Mobility Management
- Planning
- Building Operations
- Building Preventive Maintenance
- Vehicle Operations
- Vehicle Preventive Maintenance

COST ALLOCATION METHODOLOGY:

The methodology used for sharing system costs and revenues was developed to ensure a fair and equitable allocation to all benefitting parties and the services provided to those parties. Allocation is established on four principles:

- Revenue Hours of the Total System
- Revenue Hours of the Fixed Route System
- Revenue Miles of the Total System
- Paratransit Ridership of the Paratransit System

Cost Center **Cost Sharing Basis** Administration Revenue hours of the entire system **Fixed Route Operations** Revenue hours of the fixed route system Paratransit Operations Ridership of the Paratransit system Microtransit Operations Revenue hours of the Microtransit system Mobility Management Revenue hours of the entire system Planning Revenue hours of the entire system **Facility Operations** Revenue hours of the entire system Facility Preventive Maintenance Revenue hours of the entire system Vehicle Operations Revenue miles of the entire system Maintenance costs from the FASTER work order system for the Vehicle Preventive Maintenance previous year provides a percentage split between services, applied to costs then allocated by revenue miles

Administration Cost Center:

Administrative costs include direct transit staff wages and benefits, travel and training, membership dues, office supplies, office equipment repair, telephone, printing, postage, liability insurance, radio systems, and related office expenses. Staff included in the Administration Cost Center by title are: Transit Director, Assistant Transit Director of Operations, Operations Supervisor, Office Associate IIIs, Marketing Manager, Marketing Interns, 50% of the Planner, Senior Accountant, and Dispatchers.

Fixed Route Operations Cost Center:

Fixed Route is bus service provided along a prescribed route according to a fixed schedule. Costs include driver services, security services, farebox cards, marketing, shelter maintenance and repair (cleaning, snow removal, and relocation), fixed route software maintenance, fixed Route vehicle and general liability insurance, cellular phone service for the fixed route fleet, diesel fuel for the fixed route fleet and other fixed-route related expenses. There are no staff wages assigned to this cost center.

Paratransit Operations Cost Center:

Paratransit is an ADA-complementary service that transports passengers from pick-up point to drop-off point within the jurisdictional boundaries of Fargo and West Fargo, North Dakota, and Moorhead and Dilworth, Minnesota. Costs are directly related to the provision of Paratransit Service, including driver services, marketing, Paratransit software maintenance, Paratransit vehicle and general liability insurance, cellular phone service for the Paratransit fleet and gasoline for the Paratransit fleet. There are no staff wages assigned to this cost center. Since Paratransit service travels to the door of the destination anywhere in the participating jurisdictions, costs are allocated to the jurisdiction where the passenger lives based on ridership, no matter where they travel.

Microtransit Operations Cost Center:

Microtransit on-demand services transport passengers from pick-up point to drop-off point within designated service areas or zones, including a location or transfer point to connect to the MATBUS Fixed Route System. Microtransit costs are directly related to the provision of service, including driver services, Microtransit software maintenance, Microtransit vehicle and general liability insurance, cellular phone service and gasoline for the Microtransit. There are no staff wages assigned to this cost center.

Mobility Management Cost Center:

Mobility Management focuses on meeting individual customer needs through a wide range of transportation options and service providers. It also focuses on coordinating these services and providers to achieve a more efficient transportation service delivery system. Mobility Management benefits all transit services through travel training programs and works with federal and state grantors to ensure service is compliant with regulations. Mobility Management costs include direct wages and benefits of the Mobility Manager, cellular phone service, marketing, travel and training, membership dues, publications, postage and general supplies.

Planning Cost Center:

Transit Planning is the process of looking at current and future transportation needs, prioritizing projects, matching projects with available funds, creating goals, objectives and strategies to support a vision and ensuring that projects are included in planning documents. It also includes route planning, statistical data collecting and review, and system performance. Planning benefits all types of services. Costs include 50% of the wages and benefits for the Planner and outside consultant services for planning studies.

Facility Operations Cost Center:

Facility operations costs are associated with two facilities listed below. Costs include property insurance, utilities, garbage pickup and other repairs. There are no staff wages assigned to this cost center. No costs are charged to participating parties for rental space or use of these federally-funded facilities.

- Ground Transportation Center located at 502 N.P. Avenue in Fargo (owned 100% by Fargo)
- Metro Transit Garage located at 650 23rd Street North in Fargo (owned 1/3 Moorhead and 2/3 Fargo)

Facility Preventive Maintenance Cost Center:

Facility preventive maintenance costs are associated with two facilities listed below. Costs include wages and benefits for the Maintenance Technician III, custodial services, snow clearing and hauling, building repairs, grounds and other maintenance service contracts, janitorial and general supplies. This does not include capital costs for major facility improvements.

- Ground Transportation Center located at 502 N.P. Avenue in Fargo (owned 100% by Fargo)
- Metro Transit Garage located at 650 23rd Street North in Fargo (owned 1/3 Moorhead and 2/3 Fargo)

Vehicle Operations Cost Center:

Vehicle operations costs are related to the vehicles in revenue service and support vehicles and equipment. Costs include fuels (except diesel for fixed route), propane, computer services for maintenance software, lease of equipment, general supplies, and reference materials. There are no staff wages assigned to this cost center.

Vehicle Preventive Maintenance Cost Center:

Vehicle preventive maintenance costs include wages and benefits for vehicle maintenance staff, general equipment repair, bus parts, outside mechanic services, vehicle repair supplies, small tools and uniforms/clothing. Staff included by title are: Assistant Director of Fleet and Facilities, Parts Manager, Parts Associate, Technician IIIs, Technician IIs, Technician Intern, Fleet Services Leader, and Fleet Services Attendants.

REVENUE ALLOCATION METHODOLOGY:

The methodology used for sharing system revenues is similar to allocation of costs and is applied based on similar principles. Shared revenues include cash fares, presold passes and coupon books, U-Pass fees from colleges and universities, advertising on vehicles and benches, replacement card fees and concessions/vending. These revenues are shared based on ridership, excluding NDSU.

Contra expenses for refunds, reimbursement, insurance proceeds, and rebates, are allocated with the same formula used to allocate the original costs. For example, parts returned for a refund, would be

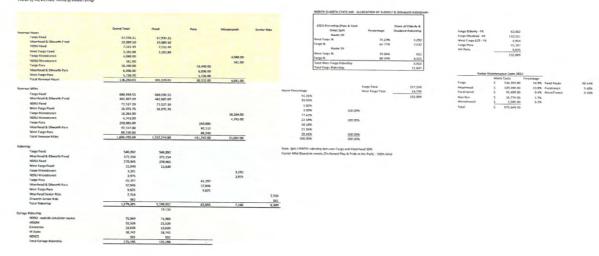
applied using the Vehicle Preventive Maintenance cost sharing as this is where the parts were originally expended.

Revenue Source	Revenue Sharing Basis
Fixed Route: Cash Fares, Pass	Ridership of the Fixed Route System (excluding NDSU as no fares
Revenue, U-Pass Fees, Farebox Card Fees	are collected for campus routes)
Paratransit: Cash Fares, Coupon Book Sales, Other Fees	Ridership of the Paratransit System
Concessions/Vending	Ridership of the Fixed Route System (excluding NDSU)
Advertising (Vehicles & Benches)	Ridership of the Fixed Route System (excluding NDSU)
Contra Expenses (Refund & Reimbursements)	Applied the same as the original expenditure that is being refunded or reimbursed
Fixed Route Contractor Fines	Applied the same as the driver services paid to the contractor (Revenue hours of the Fixed Route System – excluding NDSU)
Paratransit Contractor Fines	Applied the same as the driver services paid to the contractor (Ridership of the Paratransit System)
Fixed Route Insurance Proceeds	Applied the same as the original vehicle repair that is being reimbursed
Paratransit Insurance Proceeds	Applied the same as the original vehicle repair that is being reimbursed

State and Federal grant funds: Grant funds are allocated to the benefitting entity based on the formulas used by the Grantor to determine the revenue received.

Revenue Source	Revenue Sharing Basis
North Dakota State Aid	Ridership to Disabled and Senior Citizens for the Entire System
Minnesota Operating Grants	Percentage of expenses paid by the State less FTA 5307 Funds per the MnDOT contract
North Dakota FTA 5307	Applied to Fargo and West Fargo based on NDDOT calculation on population, population density and revenue miles and incentives
Minnesota FTA 5307	Applied per MnDOT contract requirements to the maximum available
Minnesota FTA CARES & ARPA	Applied as needed to supplement and contain local match

MATBUS Cost Sharing - 2025 Budget D R A F T # 1 1 Hours/Revenue Miles/Ridership



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Seminar & Cont. Outcase Ault Tane Sattl Ault Tane Overcome	182.K34. Admin	All Service:	Revenue Hours	42.52%	425.06	25,854 14	2.99% 25.54 2.99% 5.616.70	34.28% 342.5 34.28% 45,512.4	0 4.47% 84.75 4 4.47% 8.957.40	234% 5.84 234% 23.85 234% 4.36,85	000 000 000 000 000 000 000 000 000 00	5.27% 52.18	843% 1.07 100.00% 843% 4.26 100.00% 843% 7%1.0 100.00%
Temporanuffersional	5,000 ridmin 6,043 Rdmin	All Services All Services	Revenue Hours Revenue Hours	42.52% 42.52%	2,125.41 2,406.81	11175 671.10	2 1975 5.615 70 2.7975 3.45 08	34,78% 1,213.5	0 447% 271.54	2.34% 116.77	4.25% 2,342.05 4.25% 2,50.05	5.22% 9.785.92 5.22% 260.05	8-45% 799.80 100-00% 8-43% 21.55 100-00%
Health Imarance Dental Imarance	27,541 Admin 1,547 Admin	All Services	Revenue Hours. Rovertaet Hours	4252%	11254.49	1857% 8,716.90	2 995 201 85 2.995 835.43	34.289 1,601.5 34.285 6,299.2	1475 1475	2 Mrs 198.81	420% 282.49 420% L384.66 420% 4320	5.27% 952.05 5.27% L#52.66	0.010 20.12 100.000
Long Term Disability	475 Admin	All Jenices All Jenices All Jenices	Revenue Hours	4130N 4230N	638.36 380.49	1157% 20170 1157% 5740	2.995 44.95	34.20% 364.5 34.20% 365.0	4 4.47% 67.16 5 4.47% 28.99	234% 690.07 234% 2507	4325 6328	5.278 28.35	8-13N 6-40 100-00N
PCAS26 Medicare 1.458	12,139 Admin 2,395 Admin	All Services	Revenue Rours Revenue Rours	4250N 4250N	5,388.41	18576 1848.50	2 995 . 50 10	34,28% 2,951.9	2 4475 541.12	2.34% 9.92 2.34% 20134	4.20% 17.84 4.20% 530.62	5.21% 21.15 5.21% 694.41	D43% 1.81 100.00%
NOPERS Presson 5 25% Tamp. Other Personnel	17,296 Admin	Allience		4210%	7,312,34	18175 2.346.46	2.99% 562.91 2.99% 52277 2.99% 522.77 2.99% 522.77 2.99% 542.67 2.99% 54.95	34.28% \$71.2 34.28% \$129.2	5 447% 121.96 8 447% 27141	2.54% \$4.57 2.34% 408.92	4295 115.35 4295 725.66 4295 85.01 4295 85.01 4295 85.01 4295 85.01	5278 69442 5278 94428 5278 94428	8.42% 11.7% 100.07%
Computer Secure	2,000 Admin 2,000 Admin 1,600 Admin	All Services All Services All Services	Revenue Hours Revenue Hours	42.52%	410 A2		2.11% 44.10	24.25% 364.3 24.25% 425.5	1 4.47% 67.09	234% 25.09	4.20% 63.62	527% 78.27	8.43% 73.73 300.00% 8.43% 6.39 300.00%
Other Communications Out of State Travel Exp.	1.250 Admin	All Services	Enversue Hours Revenue Hours	42.50% 42.50%	580.11 530.25	115% 271.00 115% 271.05 115% 21765	2 99% 47.%5 7 59% 30.47	24.29% BAE.6	5 I.47% 71.56	2 Mrs. 46.71 2 Mrs. 17.07	42% 43.62 42% 84.05 43% 67.22	5.27% #1.4#	0.43% 0.53 100.00%
Seminar & Conf. Instate Office Supplier	1.500 Admin 1.500 Admin	Al Services Al Services Al Services		4358	415.08	11.576 125.56	2,998 29.54	24.29% 348.4 24.29% 242.2	0 4.47% 55.90 9 4.47% 94.75		420% 5252 420% 4201 420% 4201 420% 1050	5.22% 65.22 5.22% 52.28	
Politige	750 Admin	Al Services Al Services Al Services	Revenue Hours Revenue Hours	40.50% 40.50%	425.08		2.99% 29.94 2.99% 7.48	34.28% 342.2 34.28% 342.7 34.28% 6627	0 4.47% 44.75	234% 1346 234% 1345	4.20% 62.01	5.22% 52.18	0.43% 4.26 100.00% 0.43% 4.26 100.00% 0.43% 1.07 100.00%
General Supplies Miscritaneous	4,300 Admin	Al Seniors Al Seniors	Revenue Hours Revenue Hours	42.52%	1.700.33	115% 1132 115% 5446 115% C44	2,99% 2,99% 129,74		14 4.47% L78.95	234% 534 234% 9541		5.27% 208.71	8.42% 1.57 120.00% 8.42% 17.05 120.00%
Full Time Stall Full Time: Dientsman	238,590 Admin 10,550 Admin	Al Services Al Services al Services	Enversar Kours	4210%	99 124 90	11.175 C.18 11.175 H_CH.17 11.175 U.164.6	2 99% 34.87 2 99% 6,960.77 2 99% 6,960.77 2 99% 300.97 2 99% 8,628.72 2 99% 8,628.72 2 99% 36.75 2 99% 34.75	24.29% 321.3 24.29% 56.64.0 24.29% 56.64.0 24.29% 2.627.0	0 4.47% 22.16 5 4.47% 10.410.00	234% 11.68	4.27% 31.07 4.27% 3.7% % 4.27% 4.20 11	5275 26.00	8.42% 37.05 100-00% 8.42% 2.15 100-00%
	8.75 Admin 14.364 Admin	Allieven	Rovenue Hourt	42.52%	4,258.01	11376 1,754.65	2 1995 296 16 2 1995 360 89 2 1995 8,428 75		10 2.47% 0/7.27	2 M/K 218-53		537% CH 76	6.43% 994.07 100.00% 6.43% 47.63 100.00%
Health Insurance Dental Insurance	1.917 Admin	All Services All Services All Services	Revenue Hours	40.10% 40.10%	14,607.50 812.67	110% U1012 113% 4.6619 113% 2%18 115% 2%18	2 50% 3,628.73	24.29% 2,111.8 24.28% 8,341.0	12 4.47% 1.537.02	2.34% 20152 2.34% 80250	4,30% 864.54	5.22% 454.73	
Long Term Deublich FICA 5 75	Lift Liferry	All Services All Services	Revenue Hours Revenue Hours	42.92%	730.45	11.375 279.35 11.575 71.42	2 895 5721 2 995 3625 2 995 3625	24.20% 5.9410 24.20% 64.2 24.20% 211.3 24.20% 2.021.3	6 4475 197110 2 4475 1.51702 5 4476 1832 8 4476 1832	2345 44.65	4.20% 04.6 % 4.20% 1.446.77 4.20% 1.446.77 4.20% 1.02% 4.20% 62.950 4.20% 1.05.67 4.20% 1.05.67	5275 179194 5275 99.25 5275 28.29	1.47% 1.46.40 100.00% 1.47% 1.15 100.00% 1.47% 2.11 100.00%
Medicare 1 45%	14.541 Admin 3.471 Admin		Revenue Nours	42.51%	5.308.71 1,475.51	11376 2,370.65 11376 6,091	2.99% 044.29 2.99% 025.91	24.28% 8.609.3 24.28% 842.2		2.34% 346.50 2.34% 81.06	4.32% 629.53	5.22% 724.36	
NDMIS Person 5-288 Computer Services Credit Cent Fees	21,394 Admin 5,200 Admin	All Services All Services	Revenue Hours Revenue Hours	42.528		1137K 2,55148 1157K 75546 11575 1,66140	2.5% 305.91 2.5% 466.02 2.5% 205.67 2.5% 300.85 2.5% 44.05 2.5% 41.05	20205 5.242.9	12 4.47% 150.25 6 4.47% 160.82	2,34% 81,06 2,34% 504,28 2,34% 121,44	4.30% 145.40 4.20% 907.20 4.20% 2014.47	5-22% IBL 17 5-22% L126-71	
			Revenue Hours Revenue Hours	42.50%	2,710.42	11575 LINLAU	2,00% 300.05	24.29% E_282.4 24.29% 2,603.9 24.29% 364.2	0 4.67% 20234 8 4.67% 649.52 8 4.67% 67.09		4.30% 210.47 4.30% 412.23		8.42% 22.12 100.00% 8.42% 42.84 100.00% 8.42% 6.19 100.00%
General Stability Collular Phone Service	1.500 Admin 730 Admin	41 Services 40 Services	Revenue Nours	40.52% 40.52% 40.52%	687.62 190.30	13.57% L.M.140 13.57% 201.50 13.57% 91.5% 13.57% 91.5%	2 19% 300.05 2 19% 44.90 2 19% 21.95		0 4476 20234 8 4476 44351 8 4476 6709 5 4476 5205	2345. 35.00 2345. 1705 2345. 16.35	4,30% 63.02	5.27% 5.24.39 5.27% 78.27 5.27% 18.29	
	700 Admin 1,250 Admin	All Services All Services All Services	Rovenue Rours Rovenue Rours Revenue Rours	42.51%	247.5E 501.25	13.576 56.58	2 595 30 16 2 595 37 42 2 595 37 42	24.22% 568.9 24.22% 969.4 24.22% 969.4 24.22% 969.4	10 447% 5285 5 447% 1131 8 447% 53.91	2.34% 5705 2.34% 36.85	4.295. 105.01 4.295. 225.07 4.295. 425.07 4.295. 425.07 4.295. 425.07 4.295. 324.07 4.295. 324.07 4.295. 324.07 4.295. 324.07	5.22% MEST	1475 3.11 100.005 0.475 2.36 100.005 0.475 5.33 100.005
Office Supplies Central Supplies	1.500 Agreen 12.000 Adreen		Envertue Mount	40 52% 40 51%	1,487.25 5,300.50	13.57% -624.83	2106 104.78	24.29% 921.4 74.28% 949.3	8 4.676 55.91 R 4.676 156.35	2.34% 29.25 2.34% #1.70	1395 <u>1252</u> 1395 10700	5,276 162.67	0.42% 5.33 100.00%
	100 Admin 815 Admin	All Services All Services	Revenue means	42.52%	212.54	11.57K 1.607.97 13.57K 67.01	2.998 99423 2.199 2443 2.199 2443 2.199 2443 2.199 2443 2.199 2444 2.199 2444	24.28% 2,813.4 24.28% 121.9	0 4.47% 22.34	2.34% 280.3V 2.34% 11.66		5-22% 626.14 5-22% 26.09	0.47% 54.57 100.00% 0.47% 54.15 100.00% 0.47% 2.13 100.00%
Sufety Compliance Onhular Phone Service	4,395 Admin		Revenue Hours Revenue Hours	41.51% 42.51%	346.84 1,951.12 2,125.40	1137% 8741 1137% 12837 1137% 62379 1137% 62532 1137% 62542	2.99% 24.60 2.99% 117.40	24.29% 25.24% 24.29% 2.124.3 24.29% 2.225.5	17 LAPS 18.45	2 34% 11.46 2.34% 25:00 2.34% 20:00 2.34% 20:07.79 2.34% 20:07.79 2.34% 10:07.77	4.20% 21.01 4.20% 34.24 4.20% 22.00% 4.20% 22.00% 4.20% 47.01	3.276 42.51	0.47% 2.13 100.00% 0.43% 3.47 100.00%
	1,008 Admin 1,000 Admin	All Services	Revenue Hours Revenue Hours	40.51%	2.115.40	11.0% (M.D.	1995 54158	N.298 120.5	0 4475 3645 8 4475 26530 2 4476 12954 8 4476 1473	2.54% 107.19	4.30% 242.34 4.20% 230.05 4.30% 42.01	5.22% 228.30 5.22% 230.65 5.22% 52.38	0.43% 3.47 200.00% 0.43% 20.37 200.00% 0.43% 21.31 200.00%
Computer Equipment Repair Milentenance Servez-Cont Curtoe Minted Farms			Revenue Wours Revenue Wours	40.51% 40.51%	425.08 2,125.41	1375 1854 1375 OLD		24.28% 242.3 24.28% 2.213.6	9 4478 84.79 0 4475 723.64 9 4476 154.55	2.34% 128.77 2.34% 23.35 2.34% 126.77		5.22% 52.38	
in State Travel Expenses Dat of State Travel Exp.	1,520 Admin 200 Admin	All Services All Services	Revenue Routs	42.526	1,487.25	13.0% 04.0 13.5% 27.17 13.5% 636.0	2 (99) 50 47 2 (99) 50 27 2 (99	21 205 849 2	4 1476 196.95 4 4476 196		4.30% 347.9K 4.30% 8.40 4.30% 230.06	5.22% 112.62	0.475 21.11 100.005 0.476 34.52 100.005
Dur & Memberchip Instate	5,000 Admin		Revenue reals Revenue Rours	42.578 42.575	2,125.40	13.5% 678.12 13.5% 20195	2 Mars Letting	24.285 1,213.5	2 4.47% 223.64	2.34% E.6.77	4,30% 2,00%	5.22% 240.49	0.42% 3.85 100.02% 0.42% 21.31 100.02% 0.42% 6.39 100.02%
Seminar & Carl Instan Seminar & Corl Dumber	4,000 Admin. 2,500 Admin	All Services All Services All Services	Rearing Titlets		a 7000 at 1	135% 20190 135% 142,66 135% 128,36	2.99% 44.90 2.99% 122.7%	24.28% 364.3 24.28% 971.5	4 4.47% 178.91	2.34% 25.00	4.30% 81.02 4.30% 108.05	5.22% 78.27 5.22% 298.71	0.47% 6.39 100.00% 0.47% 17.05 100.00%
Office Suppliers Protage		All Services	Revenue Hours Gevenue Hours	42.528 42.518	1062.76	13 576 1,3/0.21	21996 24.54	29.295. 505.9 24.295 2.452.1 24.295 5.75.5	8 4495 11110 1 4495 45175 4 4495 22511	2.34% 54.38	4.30% 105.01	5.12% 130.44 5.12% 517.00 5.12% 112.52	0.42% 17.05 100.00% 0.43% 20.66 100.00% 0.43% 45.05 100.00%
california / Cothing	2,352 Admin. 12,000 Admin.	All Services	Revenue Pours	42.57%	978 (H) 5.300 (H)	13.5% 21.95 13.1% 342.66 13.5% 193.66 13.5% 194.21 13.5% 1342.97 13.5% 1442.97	1998 24.84 1998 30135 1998 2035 1998 2035	21.20% 570.5 31.20% 2.01.0	4 1.47% 105.11	2,585 4,52 2,385 4,52 2,385 25,67 2,385 35,60 2,385 36,40 2,385 39,31 2,385 39,35 2,385 36,38 2,385 36,38	430% 404.30 4.20% 58.73 4.20% 504.35	5.22% 527.00 5.22% 112.52	
Safety Compliance	1,440 Admin 3,250 Admin	All Services All Services	Revenue Rourt Revenue Rourt	42.52% 42.57%	511.12	13.57% 116.34 13.57% 105.25	199% 4111 299% 87.35	24.28% 2.343.4 24.28% 348.6 24.28% 546.2	4 4.6% 105.11 1 4.6% 536.73 1 4.6% 54.43 6 4.6% 100.14	2.505 38.63	4.25% 60.50	5.12% K06.14 5.12% 75.14	0.47% 6.34 100.00%
d Admin	1,541,965				672,298.53	234,354,21	47,541,50	24.25% 546.2 360.963.6		2.34% 52.55 36.902.45	4.32% 94.58 66,443.85	5.22% 117.40 82,519.71	0.47% 9.59 100.00% 6,341.81
Security Services Bus Driver Services	535,855 Fixed Route 6.575,834 Fixed Route	Freed Route Dely	function Hours	17.10%	96,025 12	0.075		10.60% 38.06.9 10.60% 2.00.57%	4 0.005 -	1.049 2.671.27	0.00%	1.00% 8.202.66	100 101
Marketing / Public Relat Other Services	144,300 Fixed Route	Freed Route Dely Freed Route Dely	Revenue Hours Revenue Hours	\$2.5PK	LING LOD IS SEMILIS	0.055 0.055		32.60% 2,147,579.9 12.60% 47.126.5	4 0.0% - 1 0.0%	11/06 20(525.52	0.00%	7.02% 461,547.80	100.000
Automobile Lubility	125,705 Fixed Route 148,627 Fixed Route	Reed Route Driv Swed Route Driv	Rovenue How's Revenue How's	57.58% 57.58% 57.58%	71,879 25	ABN AND		12 58% 41,013,9	5 0.00%	114% 438130 114% 1148/85	0.00%	7.02% 10.338.21 7.02% 8.821.0%	200.00% 300.00%
AUTO SAINUTY DEDUCTING	1.000 Fired Rocks	Frank Route Driv	Revenue Hours Revenue Hours	57 58% 57 58%	572.85	6455		12.60% #U\$30.5	2 0.00N	114% 4362.04 514% 1040	0.00%	7.02% 20,430.17	200.07%
OPERATING SUPPLIES	23,520 Fixed Route 2,500 Fixed Route	Fred Rate Driv Lord Rate Driv	Revenue Hours	17.58% 57.58%	15,964 98 1,409 12	105 005 005 005 105		12.60% 125.9 12.60% 9.118.0 12.60% 9.118.0	2 0.00%	1100 072.00	0105	7.62% 20.25 7.62% 1.558.47	200 00% 100 00%
Security Services Families Carm	100.000 Fixed Route \$2,000 Fixed Route	Freed Route Driv Freed Route Driv	Revenue Mours Revenue Mours		114,362,96	1.05		12-1476 65.317-6	4 1.00% -	1105 71.52 1305 6.312.00	0.00%	7.02% 175.47 7.02% 14,007.72	100.00% 100.00%
Other Communications		Ford Route Only	Enverse Hours Enverse Hours Revenue Hours	57 SIRK 57 JUN	34.016.01	- 0.00%		32.66% 13.716.64	4 0.00%	1165 L105-0	0.00%	7.62% 2.947.92	100-00% 100-00%
Dearing Service Centrart Snow Dearing	11,000 Fixed Route 18,110 Fixed Route	Fined Route Only Fined Route Only	Revenue Heart	52 SINK 52 SINK 52 SINK 52 SINK 52 SINK	42,460 21 12,400 25	1005		12 MIN 12 MIN 27,206.0	0.00% 9.00%	119% 119% 2,607.39	00%	3.52% 175.47 7.52% 14,007.72 7.52% 2,547.90 7.52% 7.52% 5,425.45 7.52% 2,740.52	300-00%
General Equipment Repair Building Repairs	10 2000 Fixed Routy	Fixed Route Driv	Revenue Hours	SESIM	5,708.30	6105	and the second second	12.56% 12.544.50 12.66% 3.265.87	8 0.00% 7 0.00%	118% 2.607.39 118% 1.215.53 118% 12.6.34	0055 ·	7.62% 2.780.52	100-00%
Building Regains al Friend Boute	5,000 Fixed Route 7,536,047	Freed Route Only	Revenue Hours	57.00X	5.146.25 4.001.467.17	0.3IN -		12.65% 2.45% 31.65%	5 2005	114% 12434 114% 24273 236,426 21	0.00%	7.52% 201.86 7.62% 601.20 526.30.042	100.00% 201.00%
But Driver Services	15/0/68 hrs	Rana Defe	Edwahg			44.50% 1.010.007.90		Listinger	and the second se	236,426 21		596,542,46	
Other Services Automobile Cublins	54,000 Pera 34,000 Pera	Rana Dirite Rana Dirite	Ridenting Ridenting			64.50% NUEBER			20.11% 106,671,50 20.11% 10.001,21		25.30% 241,740.72 25.30% 8,806.98		100.00%
General Liebling	2.8TS Para	Para Dele	Robertson Robertson Robertson		-	64.52% 6.010.47 64.52% 1.800.17			20.118 2,815.87		T5 MPK 2, 113, 66	1 1	- 100 009
Celular Phone Servez Gazaline	7,557 Para 184,800 Para	Parte Defe Parte Defe	Ridership			64 SPN 5,871.25			20.118 586.30 20.118 1.501.11		15.30% A48.42 25.30% 1,229.43		- 100.00%
al Para	1,454,227	ARE UNE				94.50% 138.606.17 1.386.137.67			20.11% 1.501.01 20.11% 37.000.50 306.504.66		11.385 23.36.25 302.384.67		100.00%
Sat Driver Services													

Automobile (Jability General Gability	1000 Micro 1000 Micro 1500 Micro	More Dely More Dely More Dely	Revenue Hours Revenue Hours					RT SIN RT SIN RT CIN	38,329 11 3,436 05	And the second sec				1		12.476 1.470
Cellular Phone Service	1.440 Admm	Micro-Drily	Revenue Hours Revenue Hours					87528 87528	1,313.02	1				1.000		12.0% IN
Gradine Tand Manahamat	5,000 Million	Manp Driv	Revenue Hours					875.08	1,367,50							12.47% 179
	207,380				-			-	181330.15	-						12.47% 623
Full Time Staff	94,919 Mobiles	All Services	Revenue Hours	42.52%	42,482.36	13576	1159 12	2.99%	2.998.74				-			2,00
Full Time Ranked Soli Health Imagance	2.966 Mobility	AltService	Rowman Hours	42.52%	1,288,66	11.17%	402.34	2,99%	1.990.34	34.28% 24,363.5 34,28% 726.6		2.54% 2.33		5.12%	5,234.62	8.43K 435
Destal heurance	19,049 Mobility Sil4 Mobility	All Senators	Rovemue Hours Rovemue Nours	42.50%	1.0025	11576	2,584.23	2.00% 2.00%	1/0.34	34.28% 4,634.7		234% 8 234% 44	4295 124.90 (45 4298 800.29	5.12%	254.7%	10.43% II
Jorg Term Deablins	212 Anobelies	All Senators All Senators	Rovernat Rours	42528	.240, 54. 100, 43	11.578 11.578	17.15	2.008	17 27	24.285 1.16.8	4.47% 25.40 4.47% 25.50	2,34% 1	128 4.20% 23.89	5.22%	991.92 29.62	0.40K E
+CLS-28. Medicare 1 (198	6.380 Mabiles	All Services	Revenue Insurs.	42.52%	2.711.01	1812%	tet.es	2.99%	290.96	34.20% 52.4 34.20% 3.548.0	4.47% 30.58 4.47% 201.54	2.56%	4.20% 9.94	5.22%	12.34	
NOTITI Annual 1 208	1,4%5 Mobiles 9,235 Mobiles	All Services	Revenue Hours	42.50K	130.05	131-16	252.45	2 99%	44.68	34.385 342.5	447% 66.76	234% 34 234% 3	LIN A20% 254.02 LIN 420% 62.71	5.32%	332.87	0.42% 2 0.42%
NOPERE Annual 5 2018 Cellular Phone Service	\$79 Mobility	All Services	Roversar Hours	42.50% 42.50%	1,910,82	11576	201 49 1,735 31	2.996	777.04	34.28% 2,346.8°	447% 96.76 447% 43.95 447% 43.79	2.34% 21	LB6 4.20% 62.71 4.12 4.20% 36621	5.225 5.225	11.58	040N
Marketing Canader Printed Farms	S00 Mobility	All Services	Revenue Hown	41.525	10254	11576	112.42	2 998	29.31	24.28% 237.40	4.476 43.79	234% 1	4.20% 40.13	5.22%	51.08	8408 3 6426
Carater Printed Forms. In Scale Transf Expension	2.000 Mobility 750 Mobility	AllSenior	Revenue Hours	42.525	151.26	13.57%	271.35	2.99%	10.57	34.20% 111.0 34.20% 485.5	4.47% 22.36 4.47% 19.45	2345 3	4,0% 20.01	5.22%	26.09	
Dues & Membership	SID Mobility	All Services	Rovense Hours Rovense Hours	41.52%	108.80	11.57%	20.75	2.99%	32.45	24.29% 342.0	4.47% 31.55	2345 2	4295 8428 152 4295 1051	5.27%	104.36	0.42% 0.42%
Portage	100 Mobility	All Senters	Energy Roan	42-12%	712.54	11576	17.40	2 1975	14.97	24.20% 571.9	1475 23.16	2345 7	425 71.01	5.27% 5.27%	39.13 24.09	0.43%
Out of State Travel Lap	1,250 Mobility	All Services	Revenue Hours	4232%	10.15	11.17%	11.52	2.945	2.99	24.28% 24.2	4.47% 4.47	2.34%	4,20% 4,20	5.27%	5.12	1.03
Seminar & Card Installe General Supplies	475 Meblin	All Services	Roversus Neuro	41.52%	.2011.91	11.178	64.44	2.895	34.77	24.28% HER.40 24.28% HT.10	4.47% \$3.90 4.47% 21.25	2.3es 2 2.3es 2	4.20% \$2.52	5.27% 5.27%	15.12	0.42%
foral Mobility	1.800 Mebility 347,434	All Semicus.	Krivernan Hours	41.628	425.08	11.57%	201-54	2.59%	20.94	34.28% 342.78	4.47% 04.72		108 4.298 19.96 135 4.298 42.01 120 6.298.32	5.27% 5.22%	24.28 S2.18	8-12% 8-12%
full Terry Staff	12,225 Planning	Al Service.	Dama Barr							15.75.4	139(38	3.04	6.294.32		7.681.07	6
March Texas Press	4,213 Pareng 285 Planning	All Services	Roveman Hours Roveman Hours	42.50%	20.325.24	11.57%	7,761.19	2975	1.713.07	24.29% 13.9% 24	4.075 2.559.53	2345 1,31 2345 5	4305 2,404.17	5.22%	1.945 #	1475 2
Dental Insurance Long Team Deathins	285 Planning	all Services	Revenue Hours	42.32%	175.22	13.57%	34.45	2 10%	125.58	24.29% 1,027.36 24.29% 09.17	4.678 109.17	2345 9	4.20% 177.29	5.2PK 5.2PK	220.00	0.475
RC3.6 29	121 Flavorg	Al Services	Revenue Hours	42.12%	15.64	11.0%	17.16	2.005	1.07	24.28% 91.26		2345	435 4395 1110 106 4395 158	3.275	14.87	0.4 Pt
interfectory 1.4528	1.520 Planning 1211 Planning	All Services	Revenue Hours Revenue Hours	10.51% 40.51%	1,4% 17	11375	677.90	2.99%	105.37	21.25% 854.35	4.476 257.42	2.5em 2.5em m	4.30% 347.81	5.22%	4.03 103.05	0.0%
wDMRS Passoine 5.2656	5,300 Parwing	all Services	Revenue Hours	4131%	149.03	0376	201.05	2.996 2.996	24.54	21.20% 219.40	4.47% 34.81	2.54%	430% 3457	5.22% 5.27%	42.94	0.47%
Ranning Services. Idrail Parmeng	24,300 Panning 95,625	all Services	Revenue Hours	42.525	38,344,85	alses	1288.52	2395	256.45 721.45	24.38% 1,286.45 24.38% 5,351.00			1.76 4.20% 202.45 142 4.20% L/RE2.51	5.22%	176.52 1257.09	8.43% I
Property Insurance	56,000 Building Operating	41 Services	Revenue Hours						2.842.25	18,203,66		2.23	112 4.20% L.012.50 112 4.20% 4.202.00		4388.58	6.474 10
Dethicky Water and Seven	4,239 Building Operating	all Services	Rovenar Roans	42.57% 40.57%	20,004 58	13.0%	1:507.22	2395	1.876-40 326-90	24.28% 13.59% # 24.28% 1.02% 10	447% 2501.7k	2.34% 1.36	176 4.30% 2.352.71 199 4.30% 171.09	5,22%	2,572,57	0.47% 27
Mater and Sever Kartage Pickup	2,500 Building Operating 950 Building Operating	All Services		42.575 12.575	1,062 70	13.574	109.74	2.995	24.44	24.28% 43% 45%	1.67% 189.00 1.67% 111.62		199 4.20% 171.09 130 1.20% 105.00	5.22%	222 18	0.475
Property Insurance	2,450 Building Dematric	All Services	Revenue Hours Reviewe Hours	40.51%	401.83	10.575	124.48	2.995	28.44	24.28% 626.90 24.38% 728.64	4.676 42.07	2,34% 2	136 4.39% 195.09 139 4.30% 3840 132 4.30% 182.10	5.20% 5.20%	130.44	0.47%
Natural Eas	2.450 Building Operating 8.700 Building Operating	All Services	Revenue Hours	42.52%	1,041.45	13576 -13576	110.38	2.99%	23.34		4.876 200.58	2,34% 2 2,34% 5	128 4.30% 28.40 132 4.30% 162.10	3.22%	122.84	0.42% 0.42%
History Water and Sever	19,000 Ruiking Operating	All Services	Revenue Rows	42.51%	8.075 35	21.57%	212261	2.995	368.78	24.28% 2,110.28 24.28% 4,112.2%	4.476 105.13	2,346 20	127 4.32% 346.43	5.22%	453.55	
Gartage Rolup	38,000 Building Operating 1,600 Building Operating	All Services	Revenue Hours	42.52%	7,851.49	11.57%	240.96	2.99% 2.99%	538.64	21.215 4120.11	1.47% 805.29	2,34% HI 2,34% K2	171 4.30% 798.38 181 4.20% 796.21	5.12%	2012.38	5.0N 8
Other Repairs	J 000 Building Devention	All Services	Revenue Hours	42.57%	1.510.29	28.57%	48.31	2.995	327.77	24.25% \$74.03	1475 10.01	2 3/5 8	4295 15125		910.20 187.84	0.43% 3 0.43% 1
Property Insurance Natural Ges	5,120 Rulding Operating	All Services	Enviroux Rours.	42.575	1,876.76	18576 18576	175.31 1,197.35	2.0%	58.47	24.28% 485.52	2.47% 20.75	2.54% 4	420% 8405	3.22%	154.16	0.475
Refuest Gas Destroya	11.000 Building Operating	All Services	Revenue Hours	42.578	14,817 85	10.576	4,148,26	2.995	L0075	24.208 2.254.29 24.208 8.497.40		2.54% 25 2.54% 25	98. 420% 101.16	5.12%	475.85	0.43% 1
stal Building Dparating	S2,000 Building Operating 201,554	an persent	Revenue Hours	42,578	11,254,87	18.57%	6.783.73	2.94%	Lates 20 6.333.37	24.2058 112,105.05 51,343.05	4.40% 2,136.57	2,54% (1.16	4.20% 2.300.64		1,826.20	0.42% 14 0.43% 21
Custodial Services	62,450 YM Ruiding	All Services	former tour									04	141 8.5M8.17		1,058.72	90
Show Cleaning	25,000 PN/ Building.	All Services	Revenue Hours	42.576	PLSHLTE XEAU OF	11576	8,477,38	2.99%	LMR 12	34.28% 15,162.89	4.47% 2,790.78	7.54% L/S	44 4.355 2.621.14	\$.726	1,754.57	0.0N N
Show Houling	10,000 PNI Fullding	All Service:	Enverse Roun.	42.52%	4,250.81	13.5%	1346.63	2395	248.30	34.20% 6,069.50 34.20% 2,427.04		2.54% 58	4395 1.050.32	5.12%	1.104.45	0.49% 25 0.43% 20
Building Repains Maintainance Service Cant	20,000 Per Building	All Services	Revenue Rours	42.52%	8,501.63	18.CN	2,713,29	2.99%	386.72	34.288 2.427.84 34.288 4.855.68		2,34% 23	51 6.255 (20.13	5.12%	\$21.79	0.43% 4
Driver Regions	5,000 Phil Building 2,000 Phil Building	All Services	Revenue Hours	42.57%	2125.49	18.57%	679.32	2.985	149.68	3×20% 0,210 M	4.67% 221.64	2.54% 45 2.54% 15	127 4.254 546.25 127 4.254 2.056	5.12%	1543.56	0.43% 8
Curtodial Services	37,440 Phil Building	All Services	Townee Hours	42.57% 42.57%	212.16	18.576	271.31	2.995	58 87	24.208 485.53	4.47% 28.45		21 4.25% B4.05	5.12% 5.17%	36.81	0.49% 2 0.49%
Smands Want Servers	5,000 Phil Building	All Services	Revenue Hours	42.576	15,915,05	18.5%	5,079,28	2.99%	1.120.74	31.205 5.055.01	1478 3,631.63	2.54% 25	42 A 20% 1.572 ML	5.22%	1.953.54	0.49% 11
Serve Rauling Server Cost	10,000 Phr Building S00 Phr Building	All Services	Revenue Hours	42.52%	4258.83	13.576	1,216-05	2.995	290.36	34.28% 1,213.90 34.28% 2,427.84	4.47% 223.54 4.47% 447.27	2345 11	4 20% 210.06	5.77%	262.89	0.0% 2
Suriding Repuin	S00 Per Building 40,000 Per Building	All Services	Revenue Hours	42.52%	202.54	18576	67.63	2.99%	1457	24.20% 121.30	6.42% 72.3%		420% 420,13 420% 420,13	5.12% 5.12%	521.78	0.43% 4
territorial Supplies	20.000 PW Building	All Services	Revenue Hours	42.50%	17,001,35	1105	5436.5H 2,715.2H	2.99%	1,297 45	34.28% 9.711.10	4478 2,785.10	2385 95	13 4.20% 23.01 13 4.20% 1.640.51		25/09	0.13% 0.43% 17
Grounds Maint: Services oral Hall Building	5,000 Per Building	All Services	Revenue Hours	435%	2.125.41	0.5%	678.12	2.1995	194.71 145 GA	34.28% 4,855.08 34.28% 1,213.62	4.47% 894.55	234% 46	4254 840.75	5.32%	1.043.36	0.43% 8
					301,015 12		12,011.02		7,296.15	SUME CON	4.47% 223.64 30,641.54	234% 13	277 4.25% 200.06 164 30,143.51	5.275	260.85	0.49% 2
Computer Services Other Services	22,800 Vehicle Operating	All Services	Revenue Inter-	49.17%	8.999.36	Hers	3,294.43	2.175	212.41	35.2995 5.385.20	5.478 1.701.08					1,00
Other Services Openating Lower	2,000 vietnicie Operating S00 vietnicie Operating	Al Seniore Al Seniore	Revenue Uties	40.12%	858.44	34.27%	257.48	0.575	19.81	36.79% S.383.20 36.79% S25.75	5.47% 1,703.08 5.47% 129.37	219% 48 219% 4	86 5.24% L252.44 50 5.24% 254.77		534.17	0.28% 6 0.28%
Reference Materials	2,500 Wehicle Operating	All Services	Revenue Utiles Revenue Utiles	40.0%	202.13	34276	34.47	0.5PK	40	25.295 111.44	5.47% 27.5#	2198 4	190 5.34% 304.37 139 5.24% 28.29	4.25% 4.25%	84.97 21.23	8.3PN
General Supplier	8.200 Vehicle Operation	All Services	Revenue Miles	40.42%	1,008.60	34195	312.34	0.975	34.54	25,29% 817.18	5478 18675	2.19% 3 2.19% 5	37 \$245 130.96	4,25%	21.23	1.39% 1.39%
Garaine	28,300 Vehicle Devotion	All Services	Revenue Miller	40.47%	21,528,70	14.005	4,00,35	0.97%	38.62	25.295 1,251.49		2298 8	29 5.305 200.51	4,295	159.25	0.28% 3
Oreal Fael Other Faels	1,036,000 Vehicle Operating 31,000 Vehicle Operating	Al Senices	Revenue Miles	40.42%	#18,790.92	54.895 34.895	T54,299.63	2175	270.34 38.902.71	26.29% 7,360.63 26.29% 212,315.50	5.47% 2.511.29 5.47% 36.853.94	2.19% 62 2.19% 12,78	55 524% 1,46576 40 524% 5624931	4.25%	1100.94	0.20% 2
Ampere	31,550 Vehicle Operating 500 Vehicle Operating 1,321,500	Al Senior	Revenue Miles	40.42% 40.42%	10,000,00	1100	LITE IN	0.875	212.07	26.29% 6.814.01	5.47% 1.421.42	2,295 52	53 534% 1,MLM	4258 40	8,990.82	0.2PK 2.M 0.2PK 2
star venicle Operating					10 12 10 12		145731740	0.075	4.83	26,298 231,40 294,811,53	5.47% 27.34 41,126.34	2 198 3	5.34% 36.19	4,298	21.29	6.2PK
ful Time Staff Ful Time - Deetsme	1,388,642 PM Vehicle	Al Setvices	% of Direct a Reserve Miles	38.29% 56.26%		51.145	15.991.00	17.65	1.700.56	21.50% 452.20% A	21.398 32.868.45					
Full Time Banked Sock	32,000 PM Vehicle 725 PM Vehicle	Al Services	N of Direct a Reserve Miles N of Direct a Reserve Miles	55.30%	24,996,29	SIL LIPS.	1.525.20	27.42%	38.05	25.308 9,249.85	20.36% 682.15	5.80% 72.88 5.80% 1.50		188 1	82.674.5	22.54% 50 20.54% 5
Part Time 4/ Benefits	39,779 PM Mehcle	and Support of	And Service Reserve states	55-24% 35.24%	158.67	50.10% 50.10%	19.32 2.574.95	77.42%	0.91	25.30% 231.76	21,76% 14.44	5.80% 2	25 25.48% 11.81	1.075	15.52	22.5PK 2
Providence Destance	D. DM Weburk-	Al Services Al Services	N of Direct + Reserve littles	25.30%		5110		17 426 77 426	50,45	95 50% 12,307 85 15 50%	21.30% 796.48 21.30%	5.82% 2.00	25 20.46% 354.82 20.46%	3.00% 1	1,079 40	22.586 5
Temperang Sessonal PartTime Sessonal DT	25.562 PM Vehicle	All Services	Not Street a Reserve Value Not Street a Reserve Value	55.38%	1,175.40	50.075	1.041.54	37.026	25.10	15.00% £.005.50	21.30% 21.30% 408.79	5.80% 5.80% 1.04	20.46% 26 30.46% 301.40	3.00%		22.58%
PRODUCTION CONTRACTOR	232,807 PM Vehicle	all Services	N of Smettic Revenue Water	55.30% 55.20%	115 760	SALENE.	12,756.78	17.42%		25.328	71.304	5.80%	20.46%	100%		22 SIN
Dental Insurance	10.345 IRM Vehicle	All Services		55.20%	5,118.14	SE LIPS SE LIPS	12,756.75	12.42% 12.42%	2985.27 122.40	25.50% 25.561.20 25.50% 3,029.27	J1.30% 4,672.85 25.39% 205.55	5.80% 12,20		1.00N 8	C117.36	12.54% B
Long Term Disability FICA 6 2%	2.742 PM Wehicle BEIDT 2M Wehicle	all Services	N all Dreet, a Revenue Wiles N all Dreet a Revenue Wiles	35.20%	1,170,52	SEARC	1011	17.42%	1.48	25.31% 3,329.27 25.31% 891.21	25.36% (5.54	5.82% 51	32 20.465 276.90	100N	2177.89	22.585
Wedcaw 1458 Dzy Pension 5.5%	20.421 PM White	48 Services 48 Services		55.21%	ML 412 76 30,405 87	51.175	4.866.75	22.42%	1.48 E32.95	15.51% 25.501.14	21.365 1.756.42	5.60% bit 5.60% 4,67	36 20.48% 52.79 82 20.48% 2.711.71	100N		
City Persion 5.5%	LL050 PM Writere	All Services	N of Deset a Reserve Miles N of Deset a Reserve Miles	35.20% 15.30%	50,405.40 6,022.01	58.57%	1,510 25	77 42%	26.40	15.525 6.756.62 15.525 1.356.05	21.90% 417.52	5.82% 1.0%	25 22.48% (20.10)	100%	564.99	12.5% I
NDPERS Presider 5.28% NDPERS/Dity Persuan 88%	154,757 PM White 1,622 PM Webcie	all Services	N of Simet a lanence titles	15 3/4	17,142.10	M.SEN	6,372.36	77.42% 77.42%	15.28	35.92% 37.287 W	27.30% 343.86	5 AUS 600 5 AUS 6.001	25 25.40% 420.39 56 25.40% 251.58	3.00%		12.5PS
Actuantal Contributions	32.476 PM Indicte	All Services	N of Dract a Revenue Villes N of Dract a Revenue Villes	15 20%	85.5	SLIP	21.33	77.47%	2.05	10.028 524.00	21.368 32.96	5.80% 84	34 70.46% 2,706.05	100% 3 100%	45	12.5PS 4 12.5PS 4 12.5PS 4
Centered Republication Repair	15,000 PM Helicia	All Services All Services	N. of Orset's Revenue Miles	35.20%	36,730.30 7,496.55	MUR MUR	LINS	73.42%	41.29	15.3286 30.554.41	21,308 611.04	5 80% L/0	87 22.66% 424.41	100%	41.75	22.58% (
Bus Report / Parts	702,000 PM Hybride	All Services	% of Oriot's Revenue Miles	15.20%	345,838,83	56.5PS	120.00	/1428 77428	19-02	15.32% 4,42%.32 36.32% 221,42%.48	21.76% 301.04	5.82% 78	45 20.46% 298.40	1.00%	407.83	12.58%
Dutside Westwark Sec Vehicle Report Supplies	101.000 PW Wehcle 19.000 PW Wehcle	All Services	K of Direct a Revenue Miles	15.2PM	349.380.99 3.495.83	56.075	26.099.92	77.42%	342.40	15 525 57.408.44	71.36% 6.621 57	5.87% 36,7% 5.87% 25.7%	M 22.495 11.591.88	3.00% 18	1,794.60	32.54% 25
Small Took.	US.000 PW Brhck	All Services	N of Orest a Rovenue Miles N of Orest a Rovenue Miles	55.20%	3,495.53	SL JPN	1018.65	77 42%	24.30	15 HTS 6.174.90	21.36% 301.36	5.42% 900	44 20.4FN MS.11	1.00% s 1.00%	L140.54	12.50% 13
Uniforms / Clathing	\$2,000 PM linkste	All Services	Not Direct a Noveman Milles	55.30% 35.20%	4,997.70 4,997.70	56.0FS	546.66 546.66	77.425	12.10	15 SIN 3,349,95 15 SIN 3,349,95	21.50% 290.72	1.80% 528	ST 22 40% 192 27	1.00%	271.35	12.5PS
zul PM Webck	1,040,000			100	L'Ou ant 12		154,700 70		1.867.54	15.55% 1,540.95 971,946.25	21.36% 200.77 61,207.20	5.82% 52% 340,00%	87 20.40% 202.27 16 S4540.12	1.00%		22.58% 1
SALF SHALL CONTRACT IN A LICENSE	202,496 Senior	MHI Para Dria	Ame fors Grey	0.02%		1.05		1005	2	DIEN	100.00% 202.4%.00	0.000				1.11
tal Senor fide	0 Samer 102,496	which have Drive	Mind Rena Only	0.0FM		0.00%		6.02%		ORN	3150-00%	Com	0.0%	8.00%		0.00N
										1	302.496.00		a second second second		1	
otal Expense	16,219,579.41 16,219,579.4	1			7,249,381,56		425,985.40		254,434.75				- management		-	
Account Description						1	(ac.) (ac.)		294,434.75	4,296,953.50	795,869.37	474,337	495,279.28	111/	98.36	39,048
ecount Description	Grand Total Dept		Cost Spilt	Fargo		Fargo Par		Fargo Microtra	insit	Moorhead & Dilworth	Moorhead &	West Fargo Fixed	West Fargo Para	NDSU	MINE	SU Microtransi
land Revenues				Prort	Aread	Desity		Person	Amount	Persent Annuel	Bancard Amount	Percent Amount	Percent Annual			
Une Trainast Families	348,630.00 Kield Route	Darlade HTSL	Remitio Exclude ADSU	1.										Persets Amo	ars Arra	et Angut
Une Trainit Past Reserve		Tachade MOSU	Rdeship-Exclude NDSU	SERIES SERIES	254,064.00	0.00%		0.00%		3131N 115,275.40	9.00%	1376 1400		0.00%		8.00%
Une Transit Advertising	95,000.00 Fared Route	Delute HOSE	Romhy Louis NOSU	States	254,064 10	100%		0.05%		19 90% 295,503.42		1.176 6.365	57 0.00%	0.00%		1.00%
	175,000.00 Tared Route-	Exclude MDSU			1000 C 100	100		0.07%		35325 12,508.23	0.00%		42 2.00%			
Line Transit MOSU (ALL U MASS COLLIGES) Paratramit Faces	52,800:00 Park	Para Drife	Ridenhip Exclude NDS2	19.51%	102,812.40	- 6.00%		0.075		18.715 68,4/5,37		1.37% 1.308 1.37% 2.238	23 8.00%	0.00%		0.00%

11.00.00 1.

16,219,579.41

-m.zz9,579. Total Anouel 284,829 III 500,000 III 55,800 S0 175,900 S0 175,900 S0 175,900 S0 200005

				and the second second				Lapp	SLEWLING,2			hoorhood	779,317.43			West Fargo	453 105 45			NESU			1,175,548
quired Lacui Share by Groty							\$55,751.76		260,426.15		696,507.29	-	80,830.34		337,384.43		115,722.02	-	509,648.45	1	39,273.89	-	7,375,543.5
nding Deficit (Local Share)					4778.858.45				1530.96	1000	1.112,856.96		646,145,06	1	171,394 39		345,910.39		266,454.34		ND 10	-	2460,112
ar State, Federal, and Other Revenue	8.844.205.87				1,805,942.51		1.10.100.100				25,500.00										-		25,000
al Other Local Revenues	COMPANY AND ADDI	Mind Fixed Route Only	Desc	1.00%		6.00%		0.00%		100.00%	25,000.00	0.00%		8.00%	-	0.00% 0.00%		0.00%		0.00%		00 00%	25.000
WARKET WALLE HOMESTEAD-CHED?"	Freed Router 25,000:00 Freed Router	Whiti Fixed Route Only	Direct	0.00%	-1	0.00%		0.00%		100.00%. 100.00%		0.005	20.0	8:00% 8:00%		0.00%		0.00%	-	0.00%		100 005	
AS WALDREW TADES	fixed Route		Direct	2.00%		80%		0.005															
fer Local Revenues - not shared					10000									1000	Incheso		300,029,42		286,454.34		582.82		1,140,65
provide strength				the second se	L805.942.31	-	601,299.41		3,530.96	1410	28,536.56		3,2/5.66	2.345	2,754.58	4.20%	4,965.46	5.27%	6.154.46	8.42%	512.62 10	20-00%	117,960
Transit Management The©(\$2C10x 5335) sali federal Revenue	117,951.28 Mobility	All Services	Revenue Heart	42.55%	50.104 50	31.57%	36,001.40	2.995	3,530 %	24.20%	28.536.65	11.29% 4.47%	5,275.66	6.00%		0.00%	and the second sec	0.00%		8.00%		100-00%	-
Monthead ITA & CARS funding - Transit	- Fixed Route & Para	selled Only	Oriet	0.00K		0.00%		0.00		81.795				28.00%	118,640 03	12:00%	305,074.37					200-00%	421.7
West Farge FT4 Amotance - 18 7%	423,754.40																	100.00%	240,299.88	1.00%		00-00%	2,341,07
INDSU FTA Resistance - 6.72%	150,299.80			75.00%	1,791,303.40	25.00%	145,257.80	0.00%	-		1.												
Farge FSA Assistance - 79 59%	2.141.071 21			75.00%																			
end Reserve											1000.0000		640,810.00		- 1		25.880 56				-		4,162,0
il State Revenue							129,120.49	104		0.00%	3.054 230.00	200%	640,676.00 640,876.00	6.00%	-	0.00%		0.00%		0.00%		100-00%	6421
STATE MIT CANNER DIAL A-ROLE	940,870.00 Para	which was & Serier Rider	Dn Dreets	DAN		0.0TN		1.075		100%	1,094,339.90	2.00%		0.00%		0.00%		0.00%	-	0.00%		100.00%	1094.3
STATE HIT CANN'T THED HOUTE	1:394,220 00 Fixed Router	and fand Reads Only		0.01%		-1.105	547,110.49		-	0.30%		0.00%	-			6.75%	75.880 54					100 00%	554.9
State Aid For Transport	SHARCES KOTEMUDIANE	NO Fiderly/Drubled	Ridenhalts 40 Heric Dublet	0.00%		10.655	129 110 19			100 million (100 million)											1		
te Envenues										-		-				_			118,223.79		39,776,71		14,843,6
					6,583,960.75	-	1,586,131.86		263,957.12		3,846,363.95		776.955.80		458,779,02		451.632.40		776.103.79				
et Project Cests				1 - P.O									W.319.30		15.356.28		32.637 88		1394.57		72.28		135.9
scal Shurret Revenue					W5-K20.80		108,853.54		477.94	0.00%	456369.59	100008	25,300.00	0.80%		0.85%	-	0.00%		0.00%		100.00%	25,200
	25,202.00 Semitr	Mind Para Only	Deept	0.075		0.005	1000	1.00%		0.00%		100.00%		0.00%		0.00%	100	0.00%		0.975		100 02%	
REPURCE/REIMEURSEMENTS SENIOR ROX BUS FARES SENIOR ROX	Samor	Mind Parts Only	Direct	0.075		0.075		2005		10 MIN		0.00%		1276	-	0.00%	= 1	0.00%	-	0.075		100.00%	1,00
Miscellaneous	Fauld Route	Exclude M0SU	Rideship - Exclude NDSU	Sears.	Cold M	0.075		0.00%	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	19.928	1,995.70	0.00%	1.1	1276	63.66	0.00%		8.00%		ORN		100.02%	15.00
Sench Advertising	5.200.00 Fixed Route	Exclude NDSJ	Reinster Docude MDNU	42575	6,376.22	10,57%	2,054,517	2.99%	441 OK	24.28%	1841.75	1475	670.51	2.34%	150.10	4205	530.19	5.22%	782.67	22.58% 0.47%	0.54 K		25
Phys PCard Robates Transit (CONTYA Faith VC)	15.000 00 Admin	All Services	R. & Orlect & Revenue Wiles.	55.29% 42.57%	1,271.45	SLUN	138.40	77.42%	3.29	15.515	822.74	21.368	58.08	San	120.47	25.495	19.00	100% 100%	98.17	32.58%		100.00%	
Forest Marrier Facility (CONTINA TOPPASE)	2.550.00 VMC/rM	All Services All Services	K of Deset: x Revenue Miles. K of Deset: x Revenue Miles.	35.28%		10.005		32.42%		15 528		21.36%		S RDN S RDN		22.46%	-	3.00%	-	22.56%		100 025	
Paratramit im Proceeds (CDATRA EXPENSE)	Vehicle PM Vehicle PM	All Services	% of Direct + Revenue Miles.	35.7KK		58 385		77.42%		15,925	000 0	71.368	405.43	5.8%	1.040.94	20.464	384.54	100%	\$42.70	22.58%	7,40 30		21
Fixed Route ins Proceeds (CONTRA EXPENSE) INFRUNDS/RETWORKED ANTS/CONTRA EXPENSES	38.500.00 Vehicle PM	All Services	N of Direct a Revenue Wiles	55.29%	2,95.40	10.37%	1293.01	37.42%	25.17	15 108	6.410 10	20.11%	1,005.67	0.00%		15.38%	269.36	0.00N	2	0.00%		100 02%	3
Paratransit Contractor Faxes (CDWTAs (SPOKSE)	3.000.00 Para	Fora Only	Ridership	0.00%		44.30%	125.0	0.00%		36 915 0.005	12,173,75	0.00%	-	1.27%	388 35	0.00%		0.00%		0.00%		100.02%	383
Fixed Route Contractar Rives (EDVTNA EXPENSE)	10,501.00 Freed Route	Exclude MISU	Ridership - Enclude N252	Same.	12,917.00	0.00%		0.00%		39.919	278.60	0.00%		1.27%	1.00	0.00%		0.00%		0.00%		100 10%	
Farebox Cards	\$76.00 Fixed Boute	Fedude NDQJ	Referchip - Exclude NDC2	SLEIN SLEIN	1.764.62	0.00%	1.0	0.50%		19 97N	2354.48	0.00%		1276	61.48	0.00%		0.00%		0.00%		100.00%	75
Concessions & Wending	6.400.00 Faret Bouty	Facture NDSJ	Ridership Ridership - Enclude KDSJ	3.00%		64.50%	4/1.71	0.00%	-	0.00%		29 1178	150.85	0.02%		15.345	23,844.20	0.00%		0.02%		100.00%	271.0
Paratramit Other Level	750.00 Para	Para-Only						0.00%		3.00%		20.11%	31.175.71	0.00%									

AMOUNT OUE FixEd (include) 100% Machend Revenue Sources: Mn001, Redenal S307, Redenal CARES, Indexed Earling, Sonio: Kide Expenses & Revenued

3,817,727.29 544,384.34

Attachment 3

